

GLOSSARY OF ACRONYMS AND DEFINED TERMS

The following are definitions of some of the terms or acronyms that may be used throughout this report:

Term or Acronym	Definition
AED	Advanced Electronic Data
Annual Report	Annual Report on Form 10-K
AFC	Audit and Finance Committee of the Board of Governors
AFL-CIO	American Federation of Labor and Congress of Industrial Organizations
APWU	American Postal Workers Union, AFL-CIO
ASC	Accounting Standards Codification
ASU	Accounting Standards Update
Board	Board of Governors of the United States Postal Service
Board of Actuaries	Board of Actuaries of the Civil Service Retirement System
<i>CARES Act</i>	<i>Coronavirus Aid, Relief, and Economic Security Act</i> , enacted as Public Law 116-136
CBP	U.S. Customs and Border Protection
CEO	Chief Executive Officer
CFO	Chief Financial Officer
CHRO	Chief Human Resources Officer
CIO	Chief Information Officer
CISO	Chief Information Security Office
COFA	Compacts of Free Association
COLA(s)	Cost-of-living adjustment(s)
COO	Chief Operating Officer
COR	House Committee on Oversight and Reform
COVID-19	Coronavirus
CPI	Consumer Price Index
CPI-U	Consumer Price Index for All Urban Consumers
CPI-W	Consumer Price Index for Urban Wage Earners and Clerical Workers
CSRDF	Civil Service Retirement and Disability Fund
CSRS	Civil Service Retirement System
DOL	U.S. Department of Labor
DPMG	Deputy Postmaster General
ECRC	Executive Cyber Risk Committee
EEOC	U.S. Equal Employment Opportunity Commission
EIS	Environmental Impact Statement
EPA	Environmental Protection Agency
<i>Exchange Act</i>	<i>Securities and Exchange Act of 1934</i> , enacted as Public Law 73-291
FAS	Freely Associated States
FASB	Financial Accounting Standards Board
FECA	Federal Employees' Compensation Act
FEGLI	Federal Employees Group Life Insurance
FEHB	Federal Employees Health Benefits
FERS	Federal Employees Retirement System

**UNITED STATES POSTAL SERVICE
STATEMENTS OF OPERATIONS**

	Year Ended September 30,		
<i>(in millions)</i>	2025	2024	2023
Revenue			
Operating revenue	\$ 80,453	\$ 79,537	\$ 78,186
Other revenue	128	10	197
Total revenue	80,581	79,547	78,383
Operating expenses			
Compensation and benefits	55,781	54,078	52,853
Retirement benefits	10,342	10,427	10,001
Workers' compensation	2,699	3,799	538
Transportation	8,393	8,815	10,111
Other operating expenses	12,567	12,346	11,884
Total operating expenses	89,782	89,465	85,387
Loss from operations	(9,201)	(9,918)	(7,004)
Interest and investment income	771	958	941
Interest expense	(548)	(560)	(415)
Net loss	\$ (8,978)	\$ (9,520)	\$ (6,478)

See accompanying notes to the financial statements.

**UNITED STATES POSTAL SERVICE
STATEMENTS OF CASH FLOWS**

<i>(in millions)</i>	Years Ended September 30,		
	2025	2024	2023
Cash flows from operating activities:			
Net loss	\$ (8,978)	\$ (9,520)	\$ (6,478)
Adjustments to reconcile net loss to net cash (used in) provided by operating activities:			
Depreciation and amortization	2,238	1,997	1,786
Other, net	4	(14)	(402)
(Increase) decrease in operating lease right-of-use assets	(126)	(97)	22
Increase (decrease) in noncurrent workers' compensation	975	2,208	(880)
Increase in noncurrent operating lease liabilities	126	139	89
Increase in other noncurrent liabilities	3	14	40
Changes in current assets and liabilities:			
Receivables, net	62	40	(101)
Other current assets	(102)	(28)	(29)
Retirement benefits	3,807	4,556	4,574
Payables, accrued expenses, and other	292	306	(869)
Operating lease liabilities	30	(20)	(97)
Deferred revenue-prepaid postage and other deferred revenue	(182)	487	(117)
Net cash (used in) provided by operating activities	(1,851)	68	(2,462)
Cash flows from investing activities:			
Purchases of property and equipment	(3,585)	(4,199)	(3,000)
Proceeds from sales of property and equipment	128	6	287
Purchases of investments	(3,000)	(15,300)	(13,637)
Purchases of restricted investments	(566)	(3,275)	(3,145)
Redemption of investments	12,300	14,637	5,000
Redemption of restricted investments	3,275	3,145	—
Net cash provided by (used in) investing activities	8,552	(4,986)	(14,495)
Cash flows from financing activities:			
Proceeds from borrowings	—	3,000	3,000
Repayments of borrowings	—	(1,000)	—
Payments on finance lease obligations	(34)	(28)	(27)
Net cash (used in) provided by financing activities	(34)	1,972	2,973
Net increase (decrease) in cash, cash equivalents & restricted cash	6,667	(2,946)	(13,984)
Cash, cash equivalents & restricted cash - beginning of year	6,688	9,634	23,618
Cash, cash equivalents & restricted cash - end of year	\$ 13,355	\$ 6,688	\$ 9,634
Supplemental cash flows disclosures:			
Cash paid for interest	\$ 607	\$ 569	\$ 379

See accompanying notes to the financial statements.